

Ministry of Health
and Long-Term Care

Executive Director
Emergency Health Services Office
Hospitals and Emergency Services
Division

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Ministère de la Santé
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Directrice générale
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**Received by email Tuesday
May 7th, 2019 at 12:48pm**

HLTC-3967IT-2019-11

Mr. Fern Dominelli
Chief Administrative Officer
The Manitoulin-Sudbury District Services Board
210 Mead Boulevard
Espanola ON P5E 1R9

Dear Mr. ^{Fern}Dominelli:

Re: 2019/20 Budget Allocation for the Manitoulin-Sudbury District Services Board

As you are aware, on April 11, 2019 the government tabled its 2019 budget. This year's budget reflects the outcomes of a comprehensive multi-year planning process that built on the findings of EY Canada's line-by-line review, and the ideas identified in the Planning for Prosperity Survey and the Big Bold Ideas Challenge. The government conducted a thorough review of all government programs in order to ensure investments are sustainable and modernized. The review is also meant to ensure that duplication is eliminated, and valuable programs and services are sustainable and delivering outcomes for the people of Ontario.

In addition to this review, all ministries were required to identify administrative savings. This was to be done by identifying opportunities to modernize services in order to reduce administrative costs and burden, while improving services across ministries, agencies and transfer-payment partners. Ministries considered how they could eliminate duplicative and non-value added processes, and implement automation and other streamlining solutions where repetitive and routine tasks existed previously.

Ministries, agencies and transfer-payment partners are all expected to think differently about how programs and services can be delivered in an improved and sustainable manner that drives efficiencies and maximizes value for money. The government is focused on moving to an efficient, transparent and accountable transfer payment system that will enable evidence-based decision-making and reduce costs and administrative burden. As the province is taking steps to modernize and transform its own operations, it expects service delivery partners to do the same – to identify and realize opportunities for efficiencies, improved service delivery, and better client/user outcomes.

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Subsequent to this review, and in line with the government's commitment to support frontline care, I am writing to inform you that the 2019/20 base funding for the Manitoulin-Sudbury District Services Board will continue to be \$9,105,619, as provided in 2018/19. There will be no reductions in 2019/20 Land Ambulance Service Grant funding compared to 2018/19 funding.

The Ministry of Health and Long-Term Care (the "ministry") expects that the Manitoulin-Sudbury District Services Board use this stable funding to minimize any impact on programs and services that provide or support direct patient care. As always, the Manitoulin-Sudbury District Services Board should identify operational and administrative efficiencies associated with non-direct programs and services while ensuring the on-going provision of frontline services that patients rely on every day.

As the ministry advances its plan to modernize emergency health services in Ontario, we will work directly alongside municipal partners to engage in meaningful discussions about protecting and enhancing emergency support services across Ontario. The government is committed to embedding a focus on maximizing the value of investments into future multi-year planning processes and into the culture of the Ontario Public Service more broadly. To that end, the government will undertake program evaluations on a permanent and ongoing basis to ensure government services are meeting people's needs and to identify ways to modernize programs and save money.

We appreciate your cooperation with the ministry in managing your funding as effectively as possible. You are expected to adhere to our reporting requirements, particularly for financial reporting, which is expected to be timely and accurate. It is also essential that you manage costs within your approved budget.

The ministry sincerely values the important contributions of the Manitoulin-Sudbury District Services Board to improving health outcomes for Ontarians and remains committed to working with the Manitoulin-Sudbury District Services Board to support the continuation of direct services while work on modernizing Ontario's health care system continues.

If you have any questions or concerns, please contact Steve O'Neil, Senior Field Manager at (705) 564-4338 or Steve.ONeil@ontario.ca or James Romain, Manager, Financial and Transfer Payment Oversight at (416) 327-7869 or James.Romain@ontario.ca.

Sincerely,



Alison Blair
Executive Director, Emergency Health Services Office

- c: Mr. Les Gamble, Chair, The Manitoulin-Sudbury District Services Board
Mr. Robert Smith, Chief of EMS, The Manitoulin-Sudbury District Services Board
Mr. Jim Yuill, Director, Financial Management Branch, MOHLTC
Ms. Teresa Buchanan, Director, Fiscal Oversight & Performance Branch, MOHLTC
Ms. Alison Blair, Assistant Deputy Minister, Hospitals and Emergency Services Division (Interim)
Mr. Stuart Mooney, Director,
Emergency Health Program Management & Delivery Branch, MOHLTC (Interim)