Community Homelessness Prevention Initiative (CHPI)

Program Guidelines

November 2012



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INTRODUCTION

The Community Homelessness Prevention Initiative (CHPI) aims to prevent, address and reduce homelessness by improving access to adequate, suitable and affordable housing that is linked to flexible support services based on peoples' needs. The CHPI is a result of the consolidation of funding from five provincial homelessness-related programs.

SCOPE OF THE GUIDELINES

These Guidelines provide a framework for the CHPI and are designed to assist Service Managers (SM) with the delivery of the program in their local communities.

The Ministry of Municipal Affairs and Housing (MMAH or the ministry) recognizes that changes to the program's design may be necessary as a result of SM feedback and consultations. As such, the Guidelines may be updated on an as needed basis and any updates will be communicated to SMs.

The ministry may also conduct a program review that will inform how the CHPI will be administered and delivered in future years.

CONTEXT

As part of the 2008 Provincial-Municipal Fiscal and Service Delivery Review (PMFSDR) and under Building Foundations: Building Futures – Ontario's Long-Term Affordable Housing Strategy (November 2010), the Province committed to work towards consolidating the existing patchwork of housing and homelessness programs to provide municipalities with more flexibility to address local needs.

The CHPI brings funding for the following five provincial homelessness-related programs together under a single policy and accountability framework:

- Consolidated Homelessness Prevention Program (MCSS);
- Emergency Energy Fund (MCSS)
- Emergency Hostel Services (MCSS)
- Domiciliary Hostel Program (MCSS)
- Provincial Rent Bank (MMAH).

The five programs, which were previously administered by either the Ministry of Community and Social Services (MCSS) or MMAH, will now be consolidated as one program (CHPI) to be administered by MMAH.

Funding and policy responsibility for First Nations on-reserve for the Emergency Energy Fund and Emergency Hostel Services will continue to be administered by MCSS.

This first phase of housing and homelessness consolidation has been designed in partnership with SMs and is consistent with the following provincial priorities:

- Integrating housing services matching up housing with human services and supports to optimize positive results for people in need
- Preventing homelessness
- Providing emergency shelter when needed
- Supporting rapid re-housing options for homeless individuals and families
- Maintaining accessible housing options.

Implementation of the CHPI begins on January 1, 2013.

VISION / PRINCIPLES

The vision for the CHPI is the following:

A better coordinated and integrated service delivery system that is peoplecentered, outcome-focused and reflects a Housing First approach to prevent, reduce and address homelessness in communities across Ontario.

This vision reflects the transition to a system that will shift the focus of services over time from reactive responses to homelessness to services that focus on more proactive and permanent solutions.

In partnership with SMs, the Province has established seven principles for the CHPI. These principles, originally identified in the ministry's Long-Term Affordable Housing Strategy, are:

1. Housing First:

A Housing First approach is based on the principle that people are better able to move forward with their lives if they are first housed. As such, this approach aims to assist people who are homeless to obtain and maintain permanent, affordable housing and to assist those who are at risk of homelessness to remain housed. Housing is linked to flexible, appropriate support services using a people-centred approach according to people's needs.

We recognize that it will take time for a Housing First approach to be implemented across the Province. Therefore, some initial activities in support of this local transformation may include the following:

- SMs conducting a review of housing and homelessness policies and programs for eligibility criteria and focus
- Improving partnerships between private and not-for-profit housing providers
- Training staff
- Using funding differently to support obtaining and retaining housing.

2. People-Centered:

A people-centred approach focuses on positive results for individuals and families who are homeless or at risk of homelessness. Housing programs, services and supports should be based on this approach.

We recognize that increased flexibility in the use of funding will support opportunities for communities to increase people-centred approaches in preventing, addressing and reducing homelessness and may result in changes to services in some communities. As changes take place, it is important for planning, program development and implementation to include consultations with people with lived experience of homelessness or who have been at risk of homelessness. This may include: conducting service user satisfaction surveys/interviews; having people with lived experience of homelessness on volunteer boards of directors and as staff members; and providing service in a manner that is respectful and directed by the needs and wishes of those who are accessing services.

3. Partnership Based:

Housing and homelessness related services in Ontario require strong partnership between all levels of government, non-profit and co-operative housing providers, community support services and the people who require housing- and homelessness- related supports to build healthy, sustainable and inclusive neighbourhoods.

We recognize that successful partnerships take time to develop. Such partnerships will vary according to the local housing and homelessness needs as well as capacity in each community. However, partnerships are a key component to the success of a Housing First and peoplecentred approach.

4. Locally Driven:

Homelessness-related services, programs and housing must be locally relevant and based on peoples' needs. This approach will provide opportunities to access affordable and safe housing, as well as employment, support services and other community resources.

It is expected that through local planning processes, an assessment of local housing and homelessness needs – including consultations with people who have lived experience of homelessness or have been at risk of homelessness – will be completed and incorporated into local planning, policies, service design and delivery.

5. Inclusive:

All persons have the right to equal treatment and protection from discriminatory practices that limit their housing opportunities. Local services, programs, initiatives and decision making will reflect the voices, experiences and input of people with lived experience of homelessness or risk of homelessness.

6. Fiscally Responsible:

Local initiatives funded under the CHPI will meet the intended purpose and outcomes of the program with due regard for economy, efficiency and effectiveness. Local strategies will reflect fiscal conditions as they evolve to promote the goals of the program and will provide value for money.

7. Outcome-Focused:

All initiatives designed under this program should be created with the outcomes for the person in need of services in mind and should be informed by the principles of Housing First, peoplecentred, and inclusive, while being monitored, evaluated and continuously improved to prevent, address and reduce homelessness.

Recognizing that this is a new approach to provincial housing and homelessness programs, the Province will work with SMs to transition to outcome-based programs.

The ministry expects that the overall vision, along with these principles, will influence programming at the local level.

PROGRAM OBJECTIVES & OUTCOMES

Consistent with Ontario's Long-Term Affordable Housing Strategy (LTAHS) and the Ontario Housing Policy Statement, the CHPI has the following objectives:

- To enable SMs to better support a full range of services that aim to prevent, reduce and address homelessness at the local level.
- To facilitate the development of seamless support services programming to connect individuals and families to community resources and assist households at risk of or experiencing homelessness to obtain and retain affordable housing that is linked to supports appropriate to their needs.
- To promote a culture of policy, planning and service delivery that is focused on an outcome-based and people-centered approach, while recognizing the complexity of homelessness and issues related to homelessness.
- To create and support opportunities for SMs to develop creative and innovative approaches.
- To increase flexibility at the local level to prevent, reduce and address homelessness.

The Province has established two key program outcomes for the CHPI, which will measure performance and ensure accountability:

- a) People experiencing homelessness obtain and retain housing; and,
- b) People at risk of homelessness remain housed.

SMs are required to deliver services that will address **both** program outcomes.

ROLES & RESPONSIBILITIES

The ministry expects SMs to directly deliver, or engage agencies to deliver, the CHPI within their local communities. The Province will set the policy and program framework for the CHPI.

Specifically, the Province and the Service Manager will be responsible for the following:

Province	Service Managers
Establishing the policy framework and	Engaging in planning activities related to
program guidelines	program delivery, which may include
	assessing service needs, identifying partners,
	and developing planning processes
Developing tools and acting as a	Delivering services and administering the
facilitator/convener (where needed) to assist	program as per the policy framework and
SMs with best practices	program guidelines
Establishing outcomes and performance	Reporting back to MMAH on performance
indicators	indicators
Entering into a Service Agreement with all 47	Entering into a Service Agreement with the
Service Managers	Province
Administering funding for the CHPI	Creating, entering into, and monitoring service
	contracts with service providers as appropriate
Assisting with developing, reviewing and	Developing an Investment Plan outlining how
approving Service Manager Investment Plans	CHPI funds will be used
Ensuring SMs are in compliance with the	Collecting financial and program data for the
Service Agreement and Program Guidelines	services provided
Acting as a liaison with other ministries when	Reporting to the Province on financial and
inter-ministry service delivery issues arise	program data as per the ministry's reporting
	timelines

TIME-FRAMES

Recognizing that the CHPI represents a shift in homelessness program delivery, the ministry has established a transition period for the program, consisting of three phases.

This transition period is designed to give SMs time to adjust to the new program as well as to design and develop local programs and services under the CHPI that meet their local homelessness needs.

PHASE 1 (Present to March 31, 2013)

Phase 1 includes the period leading up to implementation as well as the period from implementation of the CHPI on January 1, 2013 until March 31, 2013.

Prior to implementation, the ministry will release the CHPI Program Guidelines, the template French Language Services Report, the Service Manager Service Agreement and the Investment Plan template.

In January 2013, SMs will receive their first payment under the program, reflecting funds for Quarter 4 of the 2012-13 provincial fiscal year.

In order to receive this payment, SMs must have submitted a French Language Services Report, where required*, and have signed a Service Manager Service Agreement with the Province.

SMs may use these funds to continue with the delivery of their current activities and operating agreements with their providers.

SMs are not required to complete an Investment Plan for Phase 1. However, SMs are required to report back to the ministry regarding how these funds were used by May 31, 2013. A section will be included in the 2013-14 Investment Plan for this purpose.

* A list of the designated areas in the Schedule to the *French Language Services Act (FLSA)* can be found in Appendix A.

PHASE 2 (April 1, 2013 to March 31, 2015)

Phase 2 of the CHPI will span two provincial fiscal years: 2013-14 (Year 1) and 2014-15 (Year 2).

For Phase 2, SMs will develop and begin to implement Investment Plans that outline how they will be using their CHPI annual allocations for each fiscal year. Please refer to the Investment Plan section for additional information.

Beginning in Phase 2, payments will be advanced to SMs on a quarterly basis. Payments will be made in four equal instalments and will be advanced at the beginning of each quarter.

At this time, SMs will also begin collecting information on performance indicators that support the two program outcomes. Please refer to the Performance Indicators section of the Guidelines for more details.

PHASE 3 (April 1, 2015 to March 31, 2016)

Starting in Phase 3, SMs will receive notice of their planning allocations for the following three years. Based on these planning allocations, SMs will be expected to develop a three-year Investment Plan outlining how their annual allocations will be used in subsequent years (after March 31, 2016).

During this phase, the ministry intends to conduct a program review that will inform how the CHPI will be administered and delivered in future years.

The following outlines the transition period for the CHPI:

	PHASE 1	PHAS	SE 2	PHASE 3
Dates Activities	Present – March 31, 2013 Issue Program Guidelines, Service Agreement, and Investment Plan to SMs SMs, where required, submit a French	April 2013 – March 2014 (Year 1) SMs report back on how Quarter 4 funds were used by May 31, 2013 SMs receive notice of 2014-15 allocation	April 2014 – March 2015 (Year 2) SMs receive notice of 2015-16 allocation SMs submit Investment Plan for the 2015-16 year by February 15, 2015	PHASE 3 April 2015 - March 2016 (Year 3) MMAH intends to conduct a program review SMs receive notice of their allocations for the following three years
	 Language Services (FLS) Report SM Service Agreements signed by December 10, 2012 Implementation begins January 1, 2013 SMs receive first payment in Jan 2013 (for Quarter 4) SMs submit Investment Plan for the 2013-14 year by February 15, 2013 	 SMs submit Investment Plan for the 2014-15 year by February 15, 2014 SMs begin to receive quarterly payments of their notional allocation SMs update Investment Plans as per required timelines SMs begin to collect data on performance indicators 	 SMs update Investment Plans as per required timelines SMs report back on performance indicators by May 31, 2014 SMs submit, where required, annual FLS report by May 31, 2014 	 SMs submit three-year Investment Plan by February 15, 2016 SMs update Investment Plans as per required timelines SMs report back on performance indicators by May 31, 2015 SMs submit, where required, annual FLS report by May 31, 2015

FUNDING

Service Manager Allocations:

The Province will provide SMs with a single funding allocation that is based on a combination of current base funding and needs-based funding as follows:

Base Funding:

- Consists of a combination of what an SM formerly received under four of the programs (Consolidated Homelessness Prevention Program, Emergency Energy Fund, Domiciliary Hostel Program, Provincial Rent Bank); and
- SM's three-year (2009-2011) average of expenditures for Emergency Hostel Services (to account for changes in demand for these services over time).

Needs-Based Funding:

o Is calculated based on an SM's share of households in Deep Core Housing Need, as defined by the Canada Mortgage and Housing Corporation (CMHC) (Source: 2006 Census Data). This indicator measures people at risk of becoming homeless who spend over 50% of their gross income on shelter and also have issues related to housing suitability and adequacy.

Program Administration Funding

SMs may use up to 10% of their CHPI annual allocation for program administration costs.

Program administration costs include:

- Planning activities
- Research, consultations, professional services
- Staffing for those involved in the planning and administration of the CHPI
- Training
- Internal and administrative services (e.g. legal, human resources, etc.).

Program administration costs **do not** include:

- Staff who directly deliver services to clients (this would be considered a program cost)
- Capital expenditures (e.g. purchasing buildings or major equipment)
- Administration costs not associated with the CHPI.

As the ministry recognizes that program administration costs may be higher during the transition period, an SM may submit a business case *for ministry approval* to use more than 10% of their total annual allocation for program administration at any time throughout the three-year transition period (ending March 31, 2016).

The business case should relate to transition costs (e.g. one-time costs for transition purposes) and must include:

- The amount of proposed additional administration funding
- The reasons that additional administration funding is needed
- How funding for program administration will be used, including specific activities.

SMs should ensure that program administration funds are used efficiently.

SMs will be required to include the amount of CHPI funding used for program administration in their Investment Plan.

Payments

For Phase 1, the ministry will advance the first CHPI payment to SMs, reflecting funds for Quarter 4 of the 2012-13 provincial fiscal year, in January 2013.

Beginning in Phase 2, payments will be advanced to SMs on a quarterly basis. Payments will be made in four equal instalments and will be advanced at the beginning of each quarter.

SMs are required to complete a Direct Deposit form with the bank account information where they would like their CHPI funds deposited and return it to their local MMAH Municipal Services Office contact. The Direct Deposit form will be distributed to SMs with the Service Manager Service Agreement. Please refer to page 18 for the list of MSO contacts.

In-year Adjustments

In order to respond to changing client needs within their communities, SMs have the flexibility to move or adjust funding planned from one service category to another within a fiscal year. Adjustments are allowed as long as SMs continue to address both program outcomes after adjustments have been made.

SMs are expected to identify in-year adjustments in the updates to their Investment Plans. Additional information on Investment Plan updates can be found on page 12.

Re-allocation

After the end of Quarter 3 of each provincial fiscal year (December 31st), the ministry will be reviewing SMs' progress in their Investment Plans against their annual allocation – to determine if there is likely to be under-spent CHPI funds in an SM area.

The ministry, at its sole discretion, reserves the right to re-allocate CHPI funds to another SM area in instances where an SM may not be able to fully use their annual allocation within a fiscal year.

Reconciliation

SMs are required to submit a year-end financial report to the ministry by May 31st of each year, outlining actual expenditures for the prior fiscal year (April 1st to March 31st). For the May 31, 2013 year-end financial report, SMs are only required to report on actual expenditures for the period between Jan 1, 2013 and March 31, 2013.

If an SM does not fully use a previous year's allocation, this under-spending will result in a deduction in payments in the next fiscal year. For example:

• If an SM is allocated \$1 million in 2013-14 and \$1 million in 2014-15 but spends only \$900,000 in 2013-14, the \$100,000 in under spending in 2013-14 will be deducted from a quarterly payment in the 2014-15 year.

Stacking

As part of the flexibility under the program, SMs are permitted to stack existing programs with CHPI funding or align funding from other programs with CHPI to improve services for clients and to better use existing resources.

Existing programs / funding may include, but are not limited to:

- SMs' additional investments in homelessness programs
- Funding from the Ministry of Health and Long-Term Care
- Federal funding through the Homelessness Partnering Strategy.

SERVICE MANAGER SERVICE AGREEMENT

SMs who participate in the CHPI must sign a Service Manager Service Agreement (SA) with the Province. The SA is an agreement that contains an accountability framework between the Province and SMs and outlines the roles and responsibilities of both parties.

The SA outlines:

- Timeframes
- Roles and Responsibilities
- Financial provisions
- Reporting requirements
- Data collecting requirements
- French Language Services requirements
- Audits and Reviews
- Accountability provisions

SAs must be signed by **December 10, 2012** for SMs to receive the first CHPI payment on January 1, 2013. No payments will be made to an SM until the SA is executed.

FRENCH LANGUAGE SERVICES

SMs providing a service to the public in connection with CHPI and that have an office (including the offices of sub-contractors) located in or serving an area designated in the Schedule to the *French Language Services Act (FLSA)* must:

- Ensure services are provided in French; and,
- Make it known to the public (through signs, notices, other information on services, and initiation of communications in French) that services provided to and communications with the public in connection with CHPI are available in French.

SMs are required to complete and submit a French Language Services Report to the ministry confirming that the SM is providing the requisite French language services. The report must be signed and submitted to the ministry at the time of signing the SA.

SMs are also required to submit annual French Language Services Reports, confirming their continued compliance with the French language services requirements, by May 31st of each year.

A template for the French Language Services written report and the list of designated areas can be found in Appendix A.

INVESTMENT PLAN

SMs are required to develop and submit an Investment Plan (IP) that will outline how their funding allocations will be used each year. A template for the IP can be found in Appendix B.

The IP is divided into two sections: a financial section, and a performance indicator reporting section. SMs are required to complete only the financial section when submitting the initial IP.

The financial section of the IP will identify:

- The service categories that the SM will deliver using their funding allocation
- Amount of funding projected to be spent quarterly under the selected service categories
- Amount of funding from each year's funding allocation, which will be used for program administration.

A section of the IP will be dedicated for reporting on the performance indicators identified for the program. SMs will be required to complete this section on an annual basis at year-end. Please refer to the Performance Indicators section of the Guidelines for further information.

Timing of Investment Plans

For the first three fiscal years of the CHPI, SMs are required to develop an IP for each year. For the fiscal year beginning April 1, 2016, SMs will be expected to develop a three-year IP for subsequent years.

The first Investment Plan is required for the 2013-14 provincial fiscal year (April 1, 2013 to March 31, 2014). An IP is not required for the period from January 1, 2013 to March 31, 2013. However, SMs will be asked to report back on how they used this CHPI funding by May 31, 2013. A section will be included in the 2013-14 IP for this purpose.

The timing of Investment Plan development is as follows:

For Fiscal Year / Period	Type of Investment Plan	Due Date to Ministry
January 1, 2013 - March 31, 2013	No Investment Plan needed	Not applicable
April 1, 2013 - March 31, 2014	1-year Investment Plan for 2013-14	February 15, 2013
April 1, 2014 - March 31, 2015	1-year Investment Plan for 2014-15	February 15, 2014
April 1, 2015 - March 31, 2016	1-year Investment Plan for 2015-16	February 15, 2015
Beginning April 1, 2016	3-year Investment Plan for	February 15, 2016
	subsequent years	

As the IP will be used to identify how SMs will use their annual allocation for the upcoming fiscal year, IPs should be submitted to the ministry by February 15th of the previous fiscal year. For example, for the 2013-14 year (beginning April 1, 2013), SMs are expected to submit their IP by February 15, 2013.

The due date for SMs' first three-year IP is February 15, 2016. Subsequent three-year IPs will be due February 15th every three years.

Investment Plan Approval

IPs must be approved by Council or by delegated SM authority and must be completed, submitted and approved by the ministry prior to receiving any CHPI funding for the upcoming year.

The ministry will review and approve IPs from a financial and program perspective to ensure that SMs' IPs are in compliance with the Service Manager Service Agreement and the CHPI Program Guidelines.

The ministry is available to work with SMs as they develop their IPs.

Investment Plan Updates

SMs are required to update their IPs three times throughout the fiscal year:

Type of Update	Content	Due Date to the Ministry
Mid-year Update	 Includes actual expenditures for Quarter 1 and Quarter 2 SMs may revise their planned expenditures for Quarter 3 and Quarter 4, if necessary 	October 31st
Quarter 3 Update	 Includes actual expenditures up to, and including Quarter 3 SMs may revise their planned expenditures for Quarter 4, if necessary 	January 31 st
Year-End report	Includes actual expenditures for the entire year.	May 31 st

SMs will be required to report on actual expenditures and to provide an update on any changes made to their projected use of funding under the selected service categories.

An annual year-end report will be due to the ministry by May 31st of each year. An annual report will require a signed statement by the Municipal Treasurer or by delegated SM authority attesting to the accuracy of the reported information.

2012-13 Quarter 4 Update

For the January 1, 2013 payment representing Quarter 4 of the 2012-13 fiscal year, SMs are required to report back to the ministry on their actual expenditures for this period by May 31, 2013. A section is included in the 2013-14 IP for this purpose.

Investment Plans and SM Local Housing and Homelessness Plans

The ministry expects that SMs' IPs will align with their local Housing and Homelessness Plans.

SERVICE CATEGORIES

Under the CHPI, SMs have the flexibility to use funding for any of the following four service categories:

- 1. Emergency Shelter Solutions
- 2. Housing With Related Supports
- 3. Other Services and Supports
- 4. Homelessness Prevention

SMs are not required to fund activities under all four categories, since there may not be a need for all types of services in every community. SMs must ensure that all services and activities funded under the CHPI address both program outcomes:

- People experiencing homelessness obtain and retain housing; and,
- People at risk of homelessness remain housed.

All services and activities that were eligible to receive funding under the previous five homelessness-related programs being consolidated are eligible under the CHPI. It is anticipated that, with enhanced program flexibility, many additional and innovative service options may be possible to assist SMs to achieve the two key outcomes.

The service categories are described below. See Appendix C for examples of the range of activities that could be provided under each service category.

Emergency Shelter Solutions

Emergency shelter solutions include services and supports that provide relief or protect households/people who are homeless or are in imminent risk of homelessness.

Emergency shelter solutions are expected to operate from a Housing First and people-centred approach. We recognize that some people may require stabilization in an emergency shelter

solution for longer periods of time.

Housing With Related Supports

This service category includes providing operating funding for long-term and transitional housing, as well as supports related to the delivery of that housing.

Long-term housing is housing that is safe and adequate, and available in the longer term. Transitional housing is housing that is provided for less than one year, which includes the provision of on-site or off-site support services to help individuals move towards independence and self-sufficiency.

Examples of long-term and transitional housing may include:

- Houses/rooms in houses
- Apartments
- Boarding and lodging homes
- · Housing with supports attached.

Housing Funded under the Former Domiciliary Hostel Program

Under the previous provincial Domiciliary Hostel Program – and as set out in the Domiciliary Hostel Program Framework – the Province outlined 40 provincial expectations under which an SM had to develop standards for their program as a requirement to receive funding.

SMs who opt to use CHPI funding for housing that was funded under the former Domiciliary Hostel Program must continue to comply with the requirement to set standards for such housing to meet the 40 provincial expectations. A list of the expectations can be found in Appendix D. SMs must continue to monitor domiciliary hostel operations for compliance with their standards on an ongoing basis.

MMAH will be retaining these provincial expectations under the CHPI for an interim period.

SMs must also continue to ensure that a personal needs benefit (PNB) is provided to tenants of such housing.

MMAH intends to begin policy work with SMs to develop standards for the Housing With Related Supports service category, including housing formerly funded under the Domiciliary Hostel Program.

Other Services and Supports

Under this service category, various services and supports are provided to assist vulnerable or at risk clients with immediate relief or support in obtaining housing (e.g. street and housing outreach, case management, securing and retaining housing/shelter, food banks, etc.).

Homelessness Prevention

This service category includes services that assist households at risk of homelessness to retain their housing (e.g., landlord outreach and mediation, emergency financial assistance in the form of payment of rental and/or utilities arrears).

Services NOT Eligible Under CHPI

The following services / activities are not eligible to be funded under the CHPI:

- Capital expenditures, which include:
 - New construction and/or conversions of buildings
 - Repairs and renovations
 - o Retrofits
 - o Buying land
 - o Purchasing buildings.
- The construction, repair, and renovation of new and existing social and affordable housing
- Services that do not directly support people who are homeless or at risk of homelessness.

Client Eligibility

The four service categories capture services and activities designed to meet the needs of households who are:

- Currently homeless; or
- At risk or in imminent risk of homelessness.

SMs have the flexibility to set their own eligibility criteria for these services, based on local need.

REPORTING

SMs are required to report three times throughout the year on the financial section in their Investment Plans and report annually on performance indicators related to the two program outcomes.

A template in the financial section of the IP is provided to SMs to assist with their financial reporting.

SMs will be expected to use the template in the performance indicators section of the IP to report annually on the performance indicators. Year-end reports on performance indicators are due no later than May 31st.

PERFORMANCE INDICATORS

Under CHPI, SMs are required to report on the two provincial program outcomes. The extent to which:

- 1) People experiencing homelessness obtain and retain housing; and
- 2) People at risk of homelessness remain housed

SMs will need to collect and report on the measures described below on an annual basis.

Outcome #1: People experiencing homelessness obtain and retain housing

This category should be used in reporting the number of households experiencing homelessness who were supported in obtaining housing (i.e. moving people into more stable housing).

Measure	Description	
Street to Emergency Shelters	Number of households that have moved from street to emergency shelters	
Street to Transitional Housing	Number of households that have moved from street to transitional housing	
Street to Long-Term Housing	Number of households that have moved from street to long-term housing	
Emergency Shelter to Transitional Housing	Number of households that have moved from emergency shelters to transitional housing	
Emergency Shelter to Long-Term Housing	Number of households that have moved from emergency shelters to long-term housing	
Transitional Housing to Long-Term Housing	Number of households that have moved from transitional housing into long-term housing	
Supports and Services (households experiencing homelessness)	Number of supports or services provided to households experiencing homelessness that contribute to a positive change in housing status	

Outcome #2: People at risk of homelessness remain housed

This category should be used in reporting interventions aimed at housing loss prevention, retention and re-housing households at risk of homelessness.

Measure	Description
Housing Loss Prevention	Number of households at imminent risk of homelessness that are stabilized (includes assistance with rental and energy arrears).
Housing Retention	Number of households that were successful in retaining their housing at three month follow-up.
Long-Term Housing to Long- Term Housing	Number of households living in long-term housing that are at risk of homelessness who are supported in accessing alternative long-term housing.
Supports and Services (at risk households)	Number of supports or services provided to households at risk of homelessness that allow them to maintain or retain their housing.

Reporting Methodologies

SMs will be expected to collect data on the above measures beginning April 1, 2013 and to report back to the ministry on an annual basis on each of the two provincial program outcomes. Over the long-term, the Province will work with SMs to collect baseline information with the intent of establishing targets in future years.

In addition to data collection and reporting to support the two CHPI provincial program outcomes, the ministry may also request further information and reporting from the SMs (e.g. monthly reports, roll-ups) on an ad-hoc basis.

SMs are required to report back on their performance indicator data on an annual basis in the Investment Plan.

To assist SMs with performance indicator reporting, the ministry will be issuing a 'Performance Measures Guide,' which will provide an explanation of each of the above-noted reporting requirements as well as tips for SMs in co-ordinating data collection, roll-up, and reporting. This guide will be available in early 2013.

IMPORTANT DATES

Date	Description
December 10, 2012	Due date to enter into Service Agreement with the ministry in order to receive payment by January 1 st
January 1, 2013	CHPI implementation begins
	1 st CHPI payment is made to SMs
February 15 of each year	Due date to submit Investment Plan to the ministry
April 1, 2013	First day of 2013-14 fiscal year
May 31, 2013	Due date to submit financial report on Jan – March 2013 CHPI expenditures
May 31 of each year	Due date to submit Annual Year-End Report for the Investment Plan,
	Performance Indicators and French Language Services, where required
October 31 of each year	Due date for Mid-Year Investment Plan update
January 31 of each year	Due date for Quarter 3 Investment Plan update

MMAH CONTACTS

For additional information on the CHPI, please contact your local MMAH Municipal Services Office (MSO):

Housing Programs Branch, Toronto & Aboriginal Programs Unit

777 Bay Street, 2nd Floor Toronto, ON, M5G 2E5 Fax: 416-585-7003

Contact: Chris Ryter, Manager, Toronto & Aboriginal Programs Unit

Tel: 416-585-6711

Email: chris.ryter@ontario.ca

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General Inquiry: 416-585-6226; Toll Free: 1-800-668-0230

Fax: 416-585-6882

Contact: Ian Russell, Team Lead, Regional Housing Services

Tel: 416-585-6965

Email: ian.russell@ontario.ca

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Fax: 613-548-6822

Contact: Mila Kolokolnikova, Team Lead, Regional Housing Services

Tel: 613-545-2123

Email: mila.kolokolnikova@ontario.ca

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General Inquiry: 519-873-4020; Toll Free: 1-800-265-4736

Fax: 519-873-4018

Contact: Tony Brutto, Team Lead, Regional Housing Services

Tel: 519-873-4032

Email: tony.brutto@ontario.ca

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Cindy Couillard, Team Lead, Regional Housing Services Contact:

Tel: 705-564-6808

Email: cindy.couillard@ontario.ca

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Municipal Services Office – Northwestern

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General Inquiry: 807-475-1651; Toll Free: 1-800-465-5027

Fax: 807-475-1196

Peter Boban, Team Lead, Regional Housing Services Contact:

Tel: 807-473-3017

Email: peter.boban@ontario.ca

Serving: Kenora, Rainy River, Thunder Bay

GLOSSARY

Term	Explanation
At risk of homelessness	Households that have difficulty maintaining appropriate housing that is safe, adequate, affordable and secure. A range of factors can put housing security at risk, including: low income, health issues/illness (including mental health issues), substance use, incarceration or other legal issues, hospitalization, family breakdown, violence, discrimination, inadequate and/or unsafe housing.
Emergency Shelter	Short-term accommodation intended for 30 days or less for individuals experiencing homelessness. Emergency shelters provide sleeping arrangements with varying levels of support to individuals.
Fiscal Year	Provincial fiscal year that spans from April 1 st of one year to March 31 st of the following year.
Homelessness	The condition of being without long-term accommodation
Household	Applies to a person or group of persons who occupy the same dwelling and do not have a usual place of residence elsewhere in Canada or abroad. The dwelling may be either a collective dwelling or a private dwelling. The household may consist of a family group such as a census family, of two or more families sharing a dwelling or of a person living alone.
Imminent risk	Risk of losing housing within the month.
Long-Term housing	Housing that is available in the longer term; e.g. houses, apartments, boarding and lodging, housing with supports. Does not include transitional housing.
Service Manager	Term used to describe Service Managers as designated under the <i>Housing Services Act, 2011</i>
Street Homelessness	People living in public or private spaces without consent or contract and places not intended for habitation
Transitional Housing	Housing that is provided for less than one year, which includes the provision of on- or off-site support services to help individuals move towards independence and self-sufficiency.

APPENDIX A FRENCH LANGUAGES SERVICES REPORT

Please complete and submit this Report, including Schedule A, on an annual basis by May 31st of each year. Service Manager: Service Manager Address: Service Manager Contact: Name: Number: Email: This report is to confirm that the ______[Service Manager name] is providing services under the Community Homelessness Prevention Initiative (CHPI) of the Ministry of Municipal Affairs and Housing and has an office(s) located in or serving an area designated in the Schedule to the French Language Services Act ("FLSA"). The _____ [Service Manager name] confirms that it is: a) Providing CHPI services to the public in French in all of its offices (including the offices of sub-contractors) located in or serving an area designated in the Schedule to the FLSA as described in Schedule A; and, b) Making it known to the public, including by way of signs, notices, other information on services, and initiation of communications in French, that services provided to and communications with the public in connection with the CHPI are available in French. I declare that the above information is true and complete.

Dated at ______ this _____ day of _____, 20__.

I have the authority to bind _____[Service Manager name]

Service Manager Signature

Name: Title:

Schedule A

As a Service Manager providing services under the CHPI and having offices (including the offices of sub-contractors) located in or serving an area designated in the Schedule to the *French Language Services Act*, please complete the section below. A list of designated areas can be found in Schedule B.

Service N	/lanager	Name:
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Name of Designated Area(s):

Description of Services:

Please select all items that apply to the services you are providing under CHPI in an office (or the office of a sub-contractor) that is located in or services a designated area.

- O Signage and visibility of available services in French
- O Over-the-counter services are available in French
- O Written correspondence and telephone service are available in French
- O Translation of written material produced for public use is available in French
- O Other _____[please specify]

Please list any services or locations in designated areas where these French language services are not being provided. Please explain.

Schedule B

List of Designated Areas under the French Language Services Act

Please ensure to review the Schedule to the *French Language Services Act* for any updates to designated areas.

Service Manager	Designated Area(s)
City of Toronto	All
Central Region	
Regional Municipality of Peel	City of Mississauga; City of Brampton
County of Simcoe	Town of Penetanguishene; Townships of Tiny and Essa
Eastern Region	
City of Cornwall	County of Glengarry; Township of Winchester; County of Stormont
City of Kingston	City of Kingston
City of Ottawa	All
United Counties of Prescott and Russell	County of Prescott; County of Russell
County of Renfrew	City of Pembroke; Townships of Stafford and Westmeath
Western Region	
Municipality of Chatham-Kent	Town of Tilbury; Townships of Dover and Tilbury East
City of Hamilton	All of the City of Hamilton as it exists on December 31, 2000
City of London	City of London
Regional Municipality of Niagara	City of Port Colborne; City of Welland
City of Windsor	City of Windsor; Towns of Belle River and Tecumseh; Townships of Anderdon, Colchester North, Maidstone, Sandwich South, Sandwich West, Tilbury North, Tilbury West and Rochester
Northeast Region	
Algoma District Services Administration Board	District of Algoma
Cochrane District Social Services Administration Board	All
City of Greater Sudbury	All
Manitoulin-Sudbury District Services Board	District of Sudbury
District of Nipissing Social Services Administration Board	District of Nipissing
District of Parry Sound Social Services Administration Board	Municipality of Callander
District of Sault Ste. Marie Social Services Administration Board	The part of the District of Algoma that is part of the district for the District of Sault Ste. Marie Social Services Administration Board
District of Timiskaming Social Services Administration Board	All
Northwest Region	
Kenora District Services Board	Township of Ignace
District of Thunder Bay Social Services Administration Board	Towns of Geraldton, Longlac and Marathon; Townships of Manitouwadge, Beardmore, Nakina and Terrace Bay

APPENDIX B INVESTMENT PLAN

Community Homelessness Prevention Initiative (CHPI) Investment Plan

The Community Homelessness Prevention Initiative (CHPI) aims to prevent, address and reduce homelessness by improving access to adequate, suitable and affordable housing that is linked to flexible support services based on peoples' needs. The CHPI is a result of the consolidation of funding from five provincial homelessness-related programs.

Service Managers are required to develop and submit an Investment Plan that will outline how their funding allocations will be used each vear.

The province has established two key program outcomes that will measure performance and ensure accountability:

- 1) People experiencing homelessness obtain and retain housing; and,
- 2) People at risk of homelessness remain housed.

Service Managers are required to deliver services that will address both program outcomes.

Service Managers should make their best efforts to ensure the full expenditure of allocated program funding. Service Managers have the flexibility to move funding from one service category to another within a fiscal year as long as services provided meet program outcomes. It should be noted, however, that unspent funds cannot be moved from one fiscal year to another.

This initial Investment Plan covers the period between April 1, 2013 and March 31, 2014. Completed Investment Plans must be approved by Council or by a delegated Service Manager authority and submitted to the Ministry of Municipal Affairs and Housing by February 15, 2013.

Please note that although CHPI funding starts flowing to Service Managers in January 2013, Service Managers are not required to submit an Investment Plan covering the period between January 1, 2013 and March 31, 2013 to the ministry. However, SMs are required to report back to the ministry on how the money was used by May 31, 2013.

Service Managers must identify the amount of CHPI funding used for program administration in their Investment Plans for 2013-14. Service Managers may use up to 10% of their annual allocation on administration costs. Please refer to the Program Guidelines for what activities are eligible as administration costs.

Service Managers will be required to report at specific times during the year on their use of CHPI funding and to provide an update on changes made to service categories take up. SMs 2013-14 year-end report and performance indicators are due to the ministry by May 31, 2014. The report must include a statement from the Municipal Treasurer or delegated Service Manager authority attesting the accuracy of the reported information.

The Ministry recognizes that the CHPI represents a shift in homelessness program delivery and that Service Managers need time to adjust to the new program and design and develop local programs and services under the CHPI that meet their local needs. Therefore, until the period ending on March 31, 2016, Service Managers are required to develop an Investment Plan for each year. After March 31, 2016, Service Managers will be required to develop and submit three-year Investment Plans.

1. Proposed Plan
Briefly describe how you intend to use your CHPI allocation to address various housing and homelessness-related needs of your SM area.
For example, you can discuss the following matters:
1) Range of services you are planning to deliver (e.g. Emergency Shelter Solutions, Housing with Related Supports, Services and Supports, and Homelessness Prevention) - and why.
2) Client groups you are planning to assist - and why.
The proposed plan is intended to be a high-level summary and should be no longer than two pages.
Please write in a box below:

2. Projected Use of CHPI funding

Complete the following table to indicate how much of your 2013-14 CHPI allocation you plan to use under various service categories in each quarter.

Projected spending in each quarter may be specific to each service category:

- 1. Emergency Shelter Solutions
- 2. Housing with Related Supports
- 3. Services and Supports
- 4. Homelessness Prevention

Please refer to the Program Guidelines for examples of activities that may be provided under each service category.

Please also include the amount of funding to be used to administer the program. Service Managers may use up to 10% of their annual allocation on administration costs.

Please provide your <u>best</u> quarterly estimates when completing the table. Please enter information in the YELLOW HIGHLIGHTED cells only.

PROJECTED USE OF CHPI FUNDING BY QUARTER

Service Categories	Quarter 1 Apr - Jun	Quarter 2 Jul - Sep	Quarter 3 Oct - Dec	Quarter 4 Jan - Mar	TOTAL 2013-14
	\$	\$	\$	\$	\$
Emergency Shelter Solutions					\$0
Housing with Related Supports					\$0
Services and Supports					\$0
Homelessness Prevention					\$0
Program Administration					\$0
Total	\$0	\$0	\$0	\$0	\$0

3. CHPI Investment Plan - SM Update Reports FINANCIAL REPORT FOR 2012-13 QUARTER 4 FUNDS May 31, 2013. Please identify the amount of funding you projected to spend in each category in the Allocation column. Please enter the amount of funding used between January 1, 2013 and March 31, 2013 in the Actual column. Please enter your information in the YELLOW HIGHLIGHTED cells only. 2012-13 Q4 Jan - Mar Q4 Jan - Mar Allocation Actual Variance Service Categories \$ \$ \$ **Emergency Shelter Solutions** \$0 \$0 Housing with Related Supports Services and Supports \$0 \$0 Homelessness Prevention Program Administration \$0 \$0 \$0 Total \$0 MID YEAR UPDATE October 31, 2013 Please enter the full amount of the CHPI funding used in Quarter 1 and Quarter 2. Also please enter how you plan to use the remaining funding in Quarter 3 and Quarter 4. 2013-14 Q3 Oct-Dec Q4 Jan-Mar Q1 Apr-Jun Q2 Jul-Sep 2013-14 Service Categories Actual Actual Forecast Forecast Total Emergency Shelter Solutions \$0 \$0 Housing with Related Supports Services and Supports \$0 Homelessness Prevention \$0 Program Administration \$0 Total \$0 \$0 \$0 \$0 \$0 **QUARTER 3 UPDATE** January 31, 2014 Please enter the full amount of the CHPI funding used in Quarter 1, Quarter 2 and Quarter 3. Also please enter how you plan to use the remaining funding in Quarter 4. 2013-14 Q1 Apr-Jun Q2 Jul-Sep Q3 Oct-Dec Q4 Jan-Mar 2013-14 Service Categories Actual Actual Actual Forecast Total \$ \$ \$ \$ \$ **Emergency Shelter Solutions** \$0 \$0 Housing with Related Supports \$0 Services and Supports Homelessness Prevention \$0 Program Administration \$0 \$0 \$0 \$0 Total Please describe your strategy to reach the full use of your annual allocation by March 31, 2014.

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5. Performance Indicators Due: May 31, 2014 Please enter the number of households assisted in 2013 - 2014 for each of the following performance indicators. Please enter your information in the YELLOW HIGHLIGHTED cells only. OUTCOME #1: PEOPLE EXPERIENCING HOMELESSNESS OBTAIN AND RETAIN HOUSING # of Households Measure Description **Assisted** Number of households that have moved from street Street to Emergency Shelters to emergency shelters Number of households that have moved from street Street to Transitional Housing to transitional housing Number of households that have moved from street Street to Long-Term Housing to long-term housing Number of households that have moved from Emergency Shelter to Transitional Housing emergency shelters to transitional housing Number of households that have moved from Emergency Shelter to Long-Term Housing emergency shelters to long-term housing Number of households that have moved from Transitional Housing to Long-Term Housing transitional housing into long-term housing Number of supports or services provided to Supports and Services (households experiencing households experiencing homelessness that homelessness) contribute to a positive change in housing status TOTAL OUTCOME #2: PEOPLE AT-RISK OF HOMELESSNESS REMAIN HOUSED # of Households Measure Description Assisted Number of households at imminent risk of Housing Loss Prevention homelessness that are stabilized (includes assistance with rental and energy arrears) Number of households that were successful in Housing Retention retaining their housing at three month follow-up Number of households living in long-term housing Long-Term Housing to Long-Term Housing that are at-risk of homelessness who are supported in accessing alternative long-term housing. Number of supports or services provided to households at-risk of homelessness that allow them Supports and Services (at-risk households) to maintain or retain their housing TOTAL

APPENDIX C EXAMPLES OF ACTIVITIES THAT MAY BE PROVIDED UNDER EACH SERVICE CATEGORY

There may be instances where some activities may be provided under more than one service category. For example, medical supports can be provided, both, to clients accessing housing supports (Housing With Related Supports) and to clients accessing outreach services (under Other Services and Supports).

Emergency Shelter Solutions

Emergency Shelter Solutions could include, but are not limited to:

- A 'safe' bed offered in a variety of settings (e.g., emergency shelters and hotels);
- Necessary basic needs (e.g., food, clothing, blankets, hygiene items and other essentials) and
- Support services (transportation from street to shelter, outreach services, assistance with securing shelter).

Housing With Related Supports

Housing support services could include, but are not limited to:

- Housing allowance, supplement or subsidy;
- Assistance with obtaining long-term or transitional housing
- Household set-up assistance (e.g., transportation, furniture, provision of first/last month rent, utility deposits and hook-up fees, storage costs if other means are unavailable); and
- On-site or off-site support staff.

Assistance with daily living and life skills supports for clients receiving housing supports could include, but are not limited to:

- Provision of personal hygiene supplies, basic furnishings, meals, nutrition and grocery shopping;
- Household tasks:
- Daily self-care and personal hygiene;
- Budgeting and bill paying;
- Laundry assistance, household cleaning/maintenance if required;
- Visiting and telephone assurance; and
- Transportation assistance.

<u>Supports related to medical needs and well-being for clients receiving housing supports</u> could include, but are not limited to:

- Harm reduction and substance use assessment, support, treatment and withdrawal services;
- Crisis intervention and prevention services;
- Mental health/illness and substance use supports and services, supports related to recovery;

- Dual diagnosis and fetal alcohol supports;
- Medication assistance and medical care;
- Pest and bed bug control/management, de-cluttering/emergency cleaning and maintenance;
- Furniture replacement due to pest infestation, fire, flood or uncontrollable damage;
- Information and referrals to other required support services; and
- Formal linkages and protocols with community and hospital based mental health services and substance abuse services; and
- Counselling.

Supports related to community inclusion and increased independence for clients receiving housing supports could include, but are not limited to:

- Employment supports, placement and training;
- Education, learning and leadership opportunities;
- Family re-unification;
- Peer support; and
- Co-ordination and integration with other services and organizations.

Other Services and Supports

Outreach services could include, but are not limited to:

- Street/community and housing outreach;
- Case management;
- Transportation and/or transportation fares;
- Food and beverages;
- Blankets, clothing/footwear and personal hygiene items;
- Landlord mediation/assistance:
- Assistance with applying for and replacing identification;
- Discharge planning from institutions (e.g., children's aid, justice system, medical and related system);
- Drop-in centres;
- Information and referrals:
- Family support services; and
- Co-ordination and integration with other services and organizations.

Supports related to medical needs and well-being could include, but are not limited to:

- Harm reduction and substance use assessment, support, treatment and withdrawal services;
- Crisis prevention and intervention services;
- Mental health/illness and substance use supports and services, supports related to recovery;
- Dual diagnosis and fetal alcohol supports;
- Medication assistance and medical care;

- Pest and bed bug control/management, de-cluttering/emergency cleaning and maintenance;
- Furniture replacement due to pest infestation, fire, flood or uncontrollable damage;
- Information and referrals to other required support services; and
- Formal linkages and protocols with community and hospital based mental health services and substance abuse services; and
- Counselling.

Homelessness Prevention

Homelessness prevention services could include, but are not limited to:

- Eviction prevention including landlord outreach and mediation;
- Financial assistance for emergency needs, rental or utilities arrears (or to prevent arrears on emergency basis);
- Short term payment of rent to prevent eviction due to incarceration, hospitalization, unemployment if no other assistance is available;
- Assistance to secure and retain housing (e.g. re-housing); and
- Assistance with budgeting, bill paying, banking, pay-direct to the landlord and financial trusteeship.

Other homelessness prevention activities could include, but are not limited to:

- Provision of basic necessities like food;
- Legal support and justice redirection;
- Employment supports, placement and training;
- Information and referrals; and Coordination and integration with other services and organizations, including formal linkages and protocols.

APPENDIX D PROVINCIAL EXPECTATIONS FOR HOUSING FUNDED UNDER THE FORMER DOMICILIARY HOSTEL PROGRAM

1. Program Administration:

- 1. 1 Eligibility Criteria: SM must establish a standard that defines who is eligible for a domiciliary hostel subsidy.
- 1. 2 Home Criteria: SM must establish a standard that defines what type of home/residence is eligible to house individuals subsidized by the program.
- 1. 3 Intake Process: SM must establish a standard for an intake process to domiciliary hostels.
- 1. 4 Tenant Absence: SM must establish a standard for tenant absences from the domiciliary hostel.
- 1. 5 Confidentiality: SM must establish a standard for tenant confidentiality in domiciliary hostels.
- 1. 6 Tenant Files: SM must establish a standard for tenant files to be maintained in domiciliary hostels.
- 1. 7 Serious Incidents: SM must establish a standard for the reporting of serious incidents in domiciliary hostels.
- 1. 8 Personal Needs Benefit Process: SM must establish a standard for the process for paying the personal needs benefit to tenants.
- 1. 9 Personal Needs Benefit Management: SM must establish a standard for managing tenants' personal needs benefits in domiciliary hostels.
- 1. 10 Staff Qualifications: SM must establish a standard for minimum qualifications of staff working in domiciliary hostels.
- 1. 11 Staffing Levels: SM must establish a standard for staffing levels in domiciliary hostels.
- 1. 12 Staff Conduct: SM must establish a standard for staff conduct in domiciliary hostels.
- 1. 13 Insurance: SM must establish a standard for insurance coverage required for domiciliary hostel operations.

1. 14 Inspection: SM must establish a standard for regular inspection of domiciliary hostels.

2. Hostel Operations:

- 2. 1 Physical Safety: SM must establish a standard(s) for physical safety in domiciliary hostels.
- 2. 2 Health and Safety: SM must establish a standard(s) for health and safety in domiciliary hostels.
- 2. 3 Medication Management/Drug Storage: SM must establish a standard(s) for drug storage and medication management in domiciliary hostels.
- 2. 4 Telephones: SM must establish a standard for tenant access to a non-pay telephone(s) in domiciliary hostels.
- 2. 5 Furnishings: SM must establish a standard for safe, sanitary and appropriate furnishings in domiciliary hostels.
- 2. 6 Bedrooms: SM must establish a standard for tenant bedrooms including the maximum number of tenants per bedroom in domiciliary hostels.
- 2. 7 Bathrooms/Washrooms: SM must establish a standard for safe, sanitary bathrooms/washrooms in domiciliary hostels.
- 2. 8 Kitchens: SM must establish a standard for safe, sanitary kitchen facilities in domiciliary hostels.
- 2. 9 Common Areas: SM must establish a standard for safe, sanitary common areas in domiciliary hostels.
- 2. 10 Linens: SM must establish a standard for the provision of safe, sanitary linens in domiciliary hostels.
- 2. 11 Water: SM must establish a standard for safe, sanitary and adequate water supply in domiciliary hostels.
- 2. 12 Heating/Cooling: SM must establish a standard for air temperature in domiciliary hostels.
- 2. 13 Garbage: SM must establish a standard for the safe, sanitary storage of garbage in domiciliary hostels.

3. Hostel Supports:

- 3. 1 Activities of Daily Living: SM must establish a standard(s) for the provision of activities of daily living in domiciliary hostels.
- 3. 2 Tenant Well-Being: SM must establish a standard(s) for tenant well-being in domiciliary hostels.
- 3. 3 Tenancy Agreements: SM must establish a standard for tenancy agreements in domiciliary hostels.
- Access to Home: SM must establish a standard for tenant and visitor access to domiciliary hostels.
- 3. 5 Privacy: SM must establish a standard for tenant privacy in domiciliary hostels.
- 3. 6 Rights/Responsibilities: SM must establish a standard for tenant rights and responsibilities in domiciliary hostels.
- 3. 7 House Meetings: SM must establish a standard for regular house meetings in domiciliary hostels.
- 3. 8 Conflict Resolution: SM must establish a standard for internal/ in-house conflict resolution processes in domiciliary hostels.
- 3. 9 Meals/Nutrition: SM must establish a standard(s) for meals, snacks, special diets, and nutrition in domiciliary hostels.
- 3. 10 Menus: SM must establish a standard for menus in domiciliary hostels.
- 3. 11 Bedrooms Personal Use: SM must establish a standard for tenants' personal use of bedrooms in domiciliary hostels.
- 3. 12 Home Entertainment: SM must establish a standard for the provision of home entertainment in domiciliary hostels.
- 3. 13 Transportation: SM must establish a standard for tenant transportation to appointments in the community.