### Welcome!

### Manitoulin-Sudbury District Services Board Annual General Meeting 2010



#### Manitoulin-Sudbury DSSAB Annual General Meeting

April 15, 2010 7:00 - 9:00 p.m.

Royal Canadian Legion 370 Annette Street Espanola

Mayors/Reeves, Councillors & Clerks/Clerk-Treasurers/CAOs of the municipalities serviced by Manitoulin-Sudbury District Social Services Administration Board are invited to attend the Manitoulin-Sudbury DSSAB Annual General Meeting

- Agenda attached below
- Question & Answer Period will follow each presentation

We would appreciate knowing who will be attending from your municipality.

RSVP by Thursday, April 8, 2010 to: Suzanne Bouchard at 705-862-7850 ext 235 or online at <u>http://www.msdsb.net/registrations/</u>

Those of you who need overnight accommodation are responsible for your own arrangements.

Espanola Area Motels:

Alta Vista Motel -- 705-869-1065 -- (Hwy 17 -- near Espanola turn-off) Goodman's Motel -- 705-869-1020 -- (Hwy 17 & 6 -- at Espanola turn-off) Pinewood Motor Inn -- 705-869-3460 or 1-800-361-3460 -- (Espanola) Queensway Motel -- 705-869-1065 -- (Espanola)



#### Manitoulin-Sudbury District Social Services Administration Board ANNUAL GENERAL MEETING Royal Canadian Legion, Espanola Agenda April 15, 2010

- 6:15 7:00 DSSAB Program Displays
- 7:00 Call to Order and Welcome Chair, Ray Chénier
- 7:05 Audit Presentation Auditor, Kirby Houle CA Freelandt Caldwell Reilly LLP
- 7:30 Emergency Response Planning Presentation & Discussion Chair, Ray Chénier
- 7:45 CAO Report Fern Dominelli, CAO (A)

#### 7:55 Program Presentations: Children's Services - Suzanne Malette, Children's Programs Supervisor Emergency Medical Services - Michael MacIsaac, Director of EMS Finance - Connie Morphet, Director of Finance Ontario Works - Donna Moroso, Director of Social Services Social Housing - Rhonda McCauley, Property Manager

- 8:55 Evaluations
- 9:00 Adjournment





#### Year in Review

- 2009 was the 10<sup>th</sup> year of Board Operations which saw significant changes.
- Gary Champagne was the CAO for the first 6 months of the year but was unfortunately and unavoidably absent due to illness.
- David Court was appointed Acting Interim CAO for the period of July 1 to Oct. 31.
- Fern Dominelli was appointed Acting CAO effective November 1, 2009.

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#### Strategic Plan

- Staff worked with an external consultant David Court on the implementation of the Strategic Plan that had been completed in 2008.
- The full text of the Strategic Plan can be found on the DSSAB website under Administration Local reports. Link
- A total 103 recommendations were approved.
  - 72 or 70% are now fully completed
    25 or 24% are ongoing activities with no end date
  - 25 or 24% are ongoing activities with no end date
     6 or 6% are delayed due to workload pressures



## Website Redesign The focus was to ensure that the program portions of the website were sufficiently detailed to meet the needs of applicants, recipients or the general public. The Administrative section of the website was also rebuilt. The goal here was to ensure that member municipalities and Board members have, at their fingertips, the information they need.

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#### Website Redesign

- Our Director of Finance, Connie Morphet will speak to the many new sections of financial information provided under the Finance subsection.
- The Board portion of the website was expanded to include a Correspondence section to capture the letters, reports and directives on which the Board is making its decisions.



#### Finance Department Review

- The Strategic Plan identified the need for this review.
- The goal was to identify opportunities for systemic improvements as the Department has gone through 10 years of continuous change and needed an external review to set future directions.
- The review was conducted by an external financial consulting firm. Connie will speak to this review in her report.

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#### Board Policy Ontario Works

- An in-depth review of the Ontario Works Policy and Procedural manual began in the fall of 2008
- There were many changes within Ontario Works provincial regulations and Directives since 2004 when the manual was last approved.
- The manual was finalized and approved by the Board in 2009.

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#### Board Policy Children's Services

- The Children's Services Policy and Procedural manual was reviewed, revised and approved by the Board in 2009.
- The policy was changed to introduce a simplified universal rate structure for Child Care Centres
- To update the child care subsidy calculation from the needs test to the new income test.



#### Board Policy Human Resources

- An in-depth review of The Board's Human Resources Manual commenced in the fall of 2009.
- The manual was updated to ensure it complies with current labour law and new requirements such as Accessibility Standards.
- The manual was finalized and will be presented for final approval by the Board in May 2010



#### **Board Policy - Administration**

- The website review and the external financial review identified a lack of clarity in several administrative policies and procedures.
- In 2010 work began on the creation of a General Administration manual which would include Board Governance, Finance & Administration and Emergency Planning.
- This manual is in draft form and will be presented to the Board this month.



#### Board Policy Emergency Planning

- During 2010 the DSSAB formed an Emergency Planning Committee.
- A Draft Emergency Response Plan has been developed and received 1<sup>st</sup> & 2<sup>nd</sup> reading by the Board in March 2010.
- The draft plan has been distributed to member municipalities for their review and input before final approval by the Board.

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#### Management Team Meetings

- These bi-weekly meetings were changed to a fixed monthly meeting.
- Formalized agenda and action minutes were introduced.
- These restructured meetings are a key element of a strategy to deal with significant change.



#### New Quarterly Reporting

- As part of the communications strategy, the Strategic Plan suggested the change from voluminous monthly reporting to a brief quarterly roll up by the CAO of reports from each department.
- The goal was to create a document which highlighted any significant changes and was concise enough to be distributed as part of municipal agendas.
- This was implemented as of November 2009.



#### Job Description Review

- As part of the website redesign, it became clear that some job descriptions were now out of date and others needed to change in order to support the integrated delivery of Social Services and Social Housing.
- Led by our HR Support, Aurel Malo, all job descriptions were reviewed beginning in the late fall. This project is now near completion and all job descriptions will be current.



#### Program Changes in 2009

- There were many significant changes in all the program areas during 2009.
- Each Director /Manager will give a brief overview of their program and the major changes which they encountered during 2009.



#### THANK YOU

- The Board for their confidence in me
- The Directors and Managers for their cooperation in a year of change
- Board Committees for their hard work dealing with the exceptional work load
- Member Municipalities for their understanding and patience during this year of change

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#### Licensed Child Care

Licensed, or regulated care, is child care licensed under the Day Nurseries Act by the Ministry of Children and Youth Services (MCYS).

- The Act establishes a host of minimum standards
- These standards are in place to ensure the safety and quality of care for children in licensed child care settings.
- The Province is responsible to license day nurseries.



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DSSAB provides financial supports to Child Care providers through a variety of funding streams. This Board does not directly deliver child care or related services.

Fee Subsidies:

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- These subsidies assist eligible parents with the cost of the daily fees associated to the licensed child care provided to their child.
- Financial eligibility of the parent(s) is determined based on an income test.
- The actual subsidy that the DSSAB pays is attendance based and is driven by an attendance reporting system.





#### Funding Streams

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- Special Needs Resourcing (SNR): This funding stream provides funding for staff, equipment, supplies or services needed to support the inclusion of children with special needs in licensed child care settings.
- Health and Safety Grants: These are one time grants which can be used to complete capital repairs and renovations to child care centres.
- Family Resources Centre: Funding to the Delivery Agent (FRC) is to purchase community-based non-profit centres that serve caregivers, parents and children through the provision of information, public education, consultation and support.



# As of January 1, 2010 the Manitoulin-Sudbury DSSAB has adopted the Universal Rate system. As of January 1, 2010, the Manitoulin-Sudbury DSSAB has adopted of CMSM/DSSAB's. Previous to January 1, 2010, the licensed service providers set per diem rates for both full fee and subsidized parents. With the introduction of the Universal Rates the number of care codes used by child care centres in order to invoice the DSSAB has dropped from well over 200 care codes down to approximately 30 care codes. In the conversion to Universal Rates the DSSAB ensured that centres were not adversely affected.















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#### **Board Governance Review**

As part of the strategic plan for the Manitoulin-Sudbury DSSAB, the Children's Services Department was committed to ensuring that all non-profit boards are trained, have a full understanding regarding their operations and understand their responsibilities as Board members.

The process includes:

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- 1. Operational Review of all Child Care Centres
- 2. Provide Governance Training to the Boards of Directors of Child Care Services (i.e. workshops)
- 3. Develop a policies and procedures template for each provider site to use to develop their own policies.

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#### Four key components of Early Learning

This new, comprehensive and transformational early learning plan for Ontario begins by recommending better use of the resources we have to create a system of service for children and families from the prenatal period to age 12, including the following:

- 1. Full-day learning for 4- and 5-year-olds
- 2. Before and after school and summer programs for school-age children
- 3. Quality programs for younger children

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4. Enhanced parental leave by 2010





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#### Ambulance Act

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- Piece of legislation that governs the way an ambulance service in Ontario is operated.
- Lays out definitions and responsibilities of what is required to be a certified delivery agent.
- Manitoulin-Sudbury DSSAB is the Designated Delivery Agent (DDA) for this area.
- As the DDA our goal is to provide a land ambulance service that meets the needs of the people within our area.



# MOHLTC responsibilities Dispatching of Ambulance Services Currently accomplished through 3 Central Ambulance Communications Centres (Sudbury, Sault Ste. Marie, & Timmins) Base Hospital Services Recently amalgamated into one regional site from 3. Now called the Northeastern Ontario Prehospital Care Program based out of Sudbury. Setting Standards and Ensuring Compliance Through a 3 year certification cycle





 Cartier, Cockburn Island, French River Delta, St. Charles, Tehkummah





#### Operations continued

Human Resources

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- 60 Full-Time Primary Care Paramedics
- 52 Part-Time Primary Care Paramedics



### Priority Codes for Service Priority codes are the basis on which ambulances are dispatched Priority Code 1 - Deferrable Priority Code 2 - Scheduled Priority Code 3 - Prompt, not life threatening Priority Code 4 - Urgent life threatening

• Priority Code 8 - Emergency Standby

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Area	Code 1	Code 2	Code 3	Code 4	Code 8	Total	%
Sudbury East	47	18	207	881	1137	2290	19.2%
Sudbury North	23	128	102	335	61	649	5.7%
LaCloche	304	133	389	769	1322	2917	24.5%
Manitoulin Island	714	279	691	1481	2864	6029	50.7%
Total	1088	558	1389	3466	5384	11885	100%







## Response Times Current 90<sup>th</sup> Percentile Response The current mandated minimum response performance for all code 4 calls, and is based upon responses in 1996. Manitoulin-Sudbury DSSAB's mandated 1996 90<sup>th</sup> percentile response time is 23 min 56 seconds. It is evident from previous slides that call volumes have drastically changed from 2004 to 2009.



#### **NEW Response Time**

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- The 1996 standard does not reflect today's patient demographics, does not account for growth and does not consider medical-based evidence regarding enhancements in patient care.
- The MOHLTC is now challenging DDA's to create their own response times starting in 2011 based on certain principles.
- There are 3 separate response criteria based on the level of the patient's condition.



#### NEW Response Time *continued* The 3 criteria in the new response time standard are:

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- 1. What percent of the time will we have a defibrillator on scene within six (6) minutes of a sudden cardiac arrest?
- 2. What percent of the time will we have a paramedic on scene within eight (8) minutes for other critically ill patients?
- 3. What percent of the time will we have a paramedic on scene for less ill patients (CTAS 2-5) within response times that we as the DDA set?



# MEW Response Time continued The new response time standard allows for greater municipal flexibility and is now patient outcome focused. Each DDA will submit their plans to the MOHLTC each autumn for the upcoming year. End results are to be reported to the MOHLTC by each March 31<sup>st</sup> of the following year.

#### Emergency First Response Teams &Tiered Response Agreements

- The DSSAB supports both EFRT's and Tiered Response agreements in an effort to increase efficient response times within the communities we serve.
- Goal of the recent review process was to have written documentation that clearly lays out the responsibilities of all parties.



#### **Electronic Patient Care Reporting**

• Paramedics are required by legislation to produce patient care charts for every patient.

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- Historically this has been accomplished on paper.
- Will begin utilizing ZOLL Tablet EPCR in the second quarter of 2010.
- Advantages of the electronic system include: timeliness, no penmanship issues, compliance, statistical gathering.



### Continued commitment from the Government of Ontario to provide true 50/50 cost sharing Operating such a large geographical service under the control of 3 CACC's Provincial Ambulance Service Review (2010) Cost the filte Debits Amount of the Debits of the D

- Growth of the Public Access Defibrillator
   program
- Electronic advances in patient charting



QUESTIONS?



		Budget	
	2010 Total Budget	2010 Federal and Provincial Share	2010 Municipal Share
ODSP	11,334,762	10,201,286	1,133,476
Ontario Works	5,784,754	4,193,723	1,591,031
Child Care	3,269,300	2,590,856	678,444
Social Housing	4,598,546	2,786,544	1,812,002
EMS	10,462,388	6,531,555	3,930,833
Interest	(99,163)	-	(99,163)
Net Budget	35,350,587	26,303,964	9,046,623













#### Financial Review 2009

- KPMG was tendered to review the processes and procedures in the finance department
- Completed in October 2009
- Implementation of recommendations began immediately and are ongoing in 2010

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#### Financial Review 2009 Highlights of Recommendations

- Monthly financial reports are provided on a scheduled basis
- Reduce processes that duplicate internal controls
- Transfer responsibility of processes to programs
- Replace credit cards with procurement cards
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- Utilize electronic signatures associated with the issuance of cheques
- Additional e-commerce initiatives
- Reduce the number of cash receipts



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- Establishment of a new finance supervisor position within existing compliment of staff
- Consider rotating finance department personnel on a periodic basis



#### Financial Review 2009 Highlights of Recommendations

• In total there were 18 recommendations, to date 13 have been completed, the balance are on track to be completed by mid year.









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Board Correspondence	municipal service management organisation created by the provincial government to e-mail: cao@msdsb.net oversee the local planning, coordination and delivery of a range of services and					
Board Member Contact Info	oversee the local planning, coordination and delivery of a range of services and programs divested to the municipal order of government. The specific programs our					
Staff Contact Info	DSSAB is responsible for are: Ontario Works, Social Housing, Emergency Medical					
Financial Information	Senfces (Land Ambulance	r), and Early Learning and	Child Care services.			
Job Opportunities	DSSABs are unique to Nor	them Ontario. The Manit	oulin-Sudbury DSSAB is one of			
Goverance Policies and Procedures	governments make up wh	at is often referred to as	County, Upper Tier or Regional Ontario's forty-seven Consolidate	đ		
Legislation	Municipal Service Manage	HIS (CMSMs).				
Service Area	The Manitoulin-Sudbury (	XSAB is responsible for th	e delivery of its services to			









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News Media	<ul> <li>Quarterly Reports</li> </ul>		
Local Reports			
Quarterly CAD Activity Repo	rs Reserves Report		















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#### Summer Jobs for Youth Program 2009

Funded Youth Placements	40
Youth who Applied to Program	72
Employers Applying for Placements	36
Job Orders Received from Employers	103
Youth Actually Placed	55
F/T Placements	54
P/T Placements	1
Youth Completing Placements	51
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#### Eligibility Review Officer and Family Support Worker

The Eligibility Review Officer ensures that an entitlement is being received in accordance with the Ontario Works legislation. Investigations are conducted when allegations of fraud are received by Manitoulin-Sudbury DSSAB.

The Family Support Worker assists the clients in their efforts to obtain child and spousal support, either by negotiating private agreements or by guiding them through the family court system; this represents a savings in the amount of Ontario Works paid out.



#### Our Kids Count Program

The Our Kids Count Program is a Social Assistance Reinvestment program that assists all low-income families by:

- Supporting parents on social assistance as they move into employment with improved access to essential benefits and services for their children;
- Providing much needed support to parents who are employed in low-income jobs to stay employed.

In the long term, child poverty will be reduced if parents on social assistance enter the workforce and remain in it.









#### Healthy Communities Fund

- The Healthy Communities Fund is intended to provide shortterm one-time assistance.
- Eligibility for the program will be limited to one issuance within a 24-month period.
- Eligibility for these benefits will be based on the most recent Low Income Cut-Off (LICO) for the appropriate family size published by the Canadian Council on Social Development.
- Families in receipt of Ontario Works and Ontario Disability Support Program automatically qualify.





#### Direct Shelter Subsidy

The Direct Shelter Subsidy Program is available to households that are Social Housing Reform Act eligible, in that the applicants need to meet our financial Household Income Limit criteria.

This program is directed to active Ontario Works clients who are on the DSSAB Housing waiting list.

To be eligible for the Direct Shelter Subsidy Program, applicants cannot:

Owe rental arrears money to this DSSAB

OW

Include a residence where the applicant is an owner of the property

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#### Direct Shelter Subsidy The DSS provided will be calculated by determining the difference between the Ontario Works shelter maximum and the total actual shelter costs paid by the applicant on a monthly basis.

The maximum benefit payable is \$200 per month per Ontario Works Benefit Unit.

With this program, we assisted a total of 77 families.





































#### Capital Works Program

• Approved by the Board on an annual basis.

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- Address issues in each community based on priority of need as determined by a Consulting Engineer's Report and ongoing experience with each site.
- Addresses major building components, not day to day operational issues. (i.e. Roofing, windows, appliances, site work, carpet/tile, painting, electrical/plumbing, life safety systems etc.)
- Capital Work extends to all DSSAB-owned properties including administration and EMS locations



#### DSSAB Capital Asset Management The DSSAB is currently in the process of obtaining Building Condition Assessments (BCA) on all DSSABowned properties.

- The BCA's will provide the DSSAB with the needs of these buildings over the next 20 years
- The BCA's should be finalized by the end of July 2010The BCA's will be used to develop the DSSAB's 2011
- Capital Asset Management Plan and form part of the 2011 Budget

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#### Affordable Housing Program (AHP) Manitoulin-Sudbury is a participant in the Affordable Housing Program made possible through the Canada-Ontario Affordable Housing Agreement The AHP Program ends March 31, 2011 Components to the AHP include: • Social Housing Renovation & Retrofit Program (SHRRP) • Northern Component With Statical Manitoulin-Sudbury



#### Social Housing Renovation & Retrofit Program (SHRRP)

Scheduled 2010 Projects include:

- Replacement of elevator machinery Cedar Grove Apts. Chapleau Health Services
- Installation of Heat Recovery Ventilators in 13 family units Cochrane Temiskaming Native Housing
- Upgrade water treatment system in 19 unit Villa Beauséjour Apts. in Warren
- Install energy efficient windows in 11 family units
   Native People of Sudbury Development Corporation



#### Affordable Housing Program Northern Component

The Northern Component consists of two sub components:

- Northern Home Repair to assist low to moderate income house owner households repair their homes to bring them to acceptable standards
- Northern Multi Unit Repair assists landlords of rental projects to rehabilitate affordable rental units
  - 2007 \$385,000 2008 \$642,000
  - 2009 \$730,000
  - 2010 \$800,000
- This program component ends March 31, 2011





Thank you for attending the Manitoulin-Sudbury District Services Board Annual General Meeting

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